# RECOVERY MANAGEMENT AND RECOVERY-ORIENTED SYSTEMS OF CARE: SCIENTIFIC RATIONALE AND PROMISING PRACTICES

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### **Chapter Twelve**

#### **Assertive Linkage to Communities of Recovery**

#### ■ SUMMARY OF KEY POINTS ■

- Participation in recovery mutual aid groups can elevate long-term recovery outcomes for diverse populations.
- The effects of recovery mutual aid involvement reflect multiple mechanisms of change and vary in terms of the number of meetings in early recovery, duration of participation, and intensity of participation.
- Combining addiction treatment and recovery mutual aid for persons with severe substance use disorders is more effective than either used alone.
- The positive effects of recovery mutual aid groups are compromised by weak linkage and a
  progressive attrition in participation over time.
- Half of all clients completing treatment do not participate in recovery support groups after discharge, and of those who do, 40-60% discontinue participation within a year of treatment discharge.
- Assertive linkage to a recovery support group is more effective than passive referral (verbal
  encouragement to attend), but the linkage process in most treatment programs is of the passive
  variety.
- Participation in other recovery community institutions (e.g., recovery homes, recovery schools, recovery industries, recovery support centers, recovery ministries/churches) may enhance longterm recovery, but evaluation of this potential is at an early stage.
- Promising practices related to linkage to communities of recovery include enhanced institutional linkages between treatment institutions and communities of recovery; use of assertive linkage procedures; orientation and linkage to Internet-based recovery support groups; and expansion of treatment philosophies to embrace diverse religious, spiritual, and secular pathways of recovery.
  - "The benefits to be realized from developing strong social networks in support of drug-free functioning appear to provide the potential for maintaining and extending the gains from treatment."
  - Conclusion of a five-year follow-up study of treated opiate addicts<sup>527</sup>
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#### **Limited but Expanding Scope of Research**

American communities of recovery have existed for more than 250 years and are currently growing in size, philosophical diversification (religious, spiritual, secular, abstinence-based, moderation-based), membership characteristics (age, gender, ethnicity, primary drug choice), and meeting formats (face-to-face meetings, meetings for special populations, and online meetings/resources). See http://www.facesandvoicesofrecovery.org/resources/support\_home.php for a regularly updated guide to addiction recovery support groups in the United States.)

Most of what we know from the standpoint of science about recovery mutual aid groups is based on studies of Twelve Step support groups, Alcoholics Anonymous and to a lesser extent Narcotics Anonymous. <sup>529</sup> Early AA studies drew criticism in terms of the methods in which they were conducted, <sup>530</sup> but the number and methodological rigor of studies of AA have increased dramatically. Keith Humphreys summarizes:

Strong views about AA one way or the other will always survive, no matter what evidence accumulates, but the studies of the past 15 years have established beyond any reasonable doubt that high-quality AA trials are possible, and that such studies usually reinforce rather than undermine the excellent reputation the fellowship enjoys around the world.<sup>531</sup>

Caution is indicated in applying research findings from studies of AA to other groups or to persons in recovery who do not participate in recovery support groups. AA members are a select subset of the total pool of persons with AOD problems, <sup>532</sup> and even studies of AA are based primarily on AA members in their early years of recovery who completed professional treatment. <sup>533</sup>

Few studies have been conducted of other recovery support groups or of Twelve Step members in long-term recovery.<sup>534</sup> The preliminary reports in the scientific and professional literature on groups such as Women for Sobriety, Rational Recovery,<sup>535</sup> Secular Organization for Sobriety,<sup>536</sup> and LifeRing Secular Recovery,<sup>537</sup> are descriptive rather than controlled outcome studies. Given these limitations, we will proceed cautiously in summarizing what is known about peer-based recovery support groups. The extent to which findings about AA can be extended to other groups is at this time unknown.

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#### **Summary of Effects across Diverse Populations**

Research on Alcoholics Anonymous and other recovery mutual aid groups confirms their ability to enhance long-term recovery outcomes for a broad spectrum of individuals.<sup>538</sup> Participation in groups such as AA also reduces alcohol-related mortality rates,<sup>539</sup> particularly that of alcoholism-related suicide.<sup>540</sup>

While criticisms of AA include references to its foundational experience with White, middle-aged men in late stages of alcoholism, recent studies have confirmed its potential effectiveness with:<sup>541</sup>

- women,<sup>542</sup>
- people of color,<sup>543</sup>
- young people,<sup>544</sup>
- people with co-occurring psychiatric disorders (including those on medication),<sup>545</sup>
- people without religious or spiritual orientation, 546 and
- people who use drugs other than alcohol. 547

Women participate more and benefit more from recovery support groups following treatment than do men.<sup>548</sup> Similarly, African Americans are more likely to participate in AA following treatment than Caucasians.<sup>549</sup> There is growing evidence that drug choice is not a clear predictor of affiliation with a particular mutual aid group. In NIDA's Collaborative Cocaine Treatment Study, 83.9% of those who regularly attended support meetings attended Alcoholics Anonymous; only 24.6% had ever attended a meeting of Cocaine Anonymous.<sup>550</sup>

Recovery support groups (particularly AA and NA) have the advantage of being geographically accessible to most individuals, and they are available without cost (other than token contributions) and without a potentially stigma-laden medical diagnosis or life-disrupting treatment protocol.<sup>551</sup>

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#### **Dose Effects**

The positive effects of peer-based recovery support groups rise in tandem with dose (the number of meetings attended). <sup>552</sup> Clients who attend a greater number of recovery support meetings during treatment go on to participate in a greater number of such meetings after treatment. <sup>553</sup> This positive dose and timing principle of mutual aid participation applies primarily to early stages of recovery, as research has documented a later style of recovery in which AA members decrease or stop meeting participation but continue their sobriety and other recovery-related activities. <sup>554</sup> Good recovery outcomes are also reported for at least some "non-attending participators" in early recovery (individuals who do not attend meetings but participate in other recovery-supportive activities). <sup>555</sup>

#### **Intensity Effects**

In general, recovery rates improve and alcohol and drug problem severity declines as involvement with recovery support groups and intensity of participation increase (e.g., applying concepts to daily problem solving, reading recovery literature, sober socializing, service work).<sup>556</sup>

#### **Duration Effect**

There is also a duration effect of AA participation: those who continue to participate in AA after the first year of involvement have better long-term recovery rates than those who did not participate in AA or those who or reduce or stop participation after year-one involvement.<sup>557</sup>

#### **Combining Treatment and Recovery Support Group Participation**

Combining addiction treatment and recovery mutual aid groups is more predictive of long-term recovery than either activity alone, suggesting an additive or synergistic effect of combining these two recovery support activities. <sup>558</sup> Clients who attend mutual aid groups do better following treatment than clients who do not attend such groups, regardless of the type of treatment they originally received. <sup>559</sup> Those who participate in both treatment and AA are less likely to drop out of AA than those who participate only in AA. <sup>560</sup>

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Mutual aid by itself is not an effective substitute for treatment for populations characterized by high problem severity/complexity.<sup>561</sup> Post-treatment participation in Twelve Step groups may be more important than continued outpatient counseling in sustaining recovery,<sup>562</sup> and such participation has the added benefit of reducing continuing care costs.<sup>563</sup> and post-treatment health care costs.<sup>564</sup> Linking clients from treatment to indigenous recovery support groups and recovery community institutions is even more important in light of the diminished access to treatment and diminished dose of treatment produced by the recent fiscal austerity and aggressive gatekeeping of managed behavioral health care.<sup>565</sup>

#### **Timing of Linkage**

Clients who attend recovery support meetings during treatment, are exposed to Twelve Step literature, and are expected to build Twelve Step-related friendships and a sponsorship relationship during treatment are more likely to attend Twelve Step meetings after treatment than those who are simply referred to support meetings at the end of treatment. Again, patterns of meeting attendance established during treatment tend to be sustained after treatment.

#### **Variability of Response**

Patterns of response to mutual aid exposure include the patterns of those who fully respond, those who partially respond, and those who do not respond at all.<sup>568</sup> In a study of clients linked to AA as part of their treatment experience, the proportion of responses to AA included 31% optimal response, 42.7% partial response, and 22.3% non-response, with the non-responders having the worst post-treatment recovery outcomes.<sup>569</sup> The documented variability of response and the growing recognition of multiple pathways of long-term recovery underscore recommendations for addiction treatment programs to expose their clients to a wide spectrum of secular, spiritual, and religious frameworks of long-term recovery support.<sup>570</sup>

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#### **Mechanisms of Change**

Participation in recovery mutual aid groups exerts a positive influence on recovery outcomes through multiple mechanisms of change. Some of the most potent of such mechanisms identified in the research literature include the following:

- self-appraisal of harm and commitment to abstinence, 571
- ongoing self-monitoring,<sup>572</sup>
- sustained remotivation for abstinence,<sup>573</sup>
- spirituality,<sup>574</sup>
- enhanced coping skills,<sup>575</sup>
- increased self-efficacy,<sup>576</sup>
- social support that offsets the influence of pro-drinking social networks, 577
- 24-hour availability,<sup>578</sup>
- helping other alcoholics,<sup>579</sup>
- recognition of high-risk situations and stressors, 580
- role modeling and experience-based advice on how to stay sober,<sup>581</sup> and
- participation in rewarding activities.<sup>582</sup>

Sponsoring others appears to be a particularly potent ingredient, with some long-term post-treatment follow-up studies noting over 90% remission rates in persons who sponsored others throughout the follow-up period.<sup>583</sup>

#### **Other Recovery Community Involvement**

Affiliation with recovery support groups and other recovery community institutions (e.g., recovery homes, recovery schools, recovery industries, recovery support centers) may work by helping individuals transition from a dependency on drugs to a "prodependency" on people.<sup>584</sup>

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#### **Problems of Weak Linkage and Attrition**

The positive findings of AA and other recovery mutual aid involvement are offset by weak relationships between treatment institutions and local mutual aid groups, 585 passive rather than assertive linkage to such groups by addiction professionals, 586 and high (40-70%) progressive dropout rates from such groups in the first year. 587

As many as 50% of clients who complete primary treatment for a substance use disorder do not attend a single recovery support meeting following discharge from treatment, 588 and 40-60% of clients who begin participation in Twelve Step groups discontinue participation in the 9-12 months following treatment discharge. 589 The post-treatment outcomes of individuals who stop attending support meetings, or who only attend them sporadically, descend to the levels of outcome of those who report never regularly attending. 590

Given that more than 80% of individuals who obtained help eventually participated in AA, but that about half of them dropped out, interventions should focus on enhancing continuation in AA and on identifying other mutual help groups that may provide similar benefit.<sup>591</sup>

Problems of linkage and engagement are particularly pronounced for young people.<sup>592</sup> Studies of post-treatment adolescent participation in Twelve Step groups report similar attrition problems.<sup>593</sup> Adults leaving addiction treatment are twice as likely to attend Twelve Step meetings in the first three months than are adolescents discharged from addiction treatment.<sup>594</sup> Peer-based recovery support services provide a connecting bridge between professional treatment and indigenous recovery communities.

Assertive linkage to communities of recovery early in the treatment process can increase affiliation and participation rates for adults<sup>595</sup> and adolescents<sup>596</sup> following treatment, but such assertive procedures do not constitute a mainstream treatment practice.

Linking clients to particular recovery support groups and meetings has been recommended<sup>597</sup> and is indicated by studies finding that adolescents who attend recovery support groups with higher proportions of young people in attendance have higher meeting attendance rates and better long-term recovery outcomes than adolescents attending groups with primarily adult members.<sup>598</sup> Clients also differ in their degree of religiosity and spiritual orientation and can benefit from being matched with programs that are congruent with their degree of, or absence of, such orientation.<sup>599</sup>

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#### **Role of Clinician Attitudes**

Clinician attitudes play a critical role in determining whether clients in treatment initiate participation in recovery support groups. 600 Counselors may, however, overestimate their understanding of mechanisms of change involved in Twelve Step recovery because of the ubiquitous presence of references to Twelve Step groups and Twelve Step slogans. 601 Given their varied preparatory pathways and high turnover rates, addiction counselors may lack in-depth knowledge of Twelve Step programs and even a general understanding of alternative recovery support groups and recovery support institutions. 602

## LINKAGE TO COMMUNITIES OF RECOVERY: POTENTIAL STRATEGIES TO ENHANCE RECOVERY OUTCOMES

- Emphasize the critical nature of mutual aid participation for persons with heavy alcohol/drugusing social networks.<sup>603</sup>
- Demonstrate "informational parity" by distributing information on the full range of recovery mutual aid alternatives.<sup>604</sup>
- Orient clients to the varieties of support groups, inform them of research findings on their role in recovery, and educate them on what to expect in such meetings.<sup>605</sup>
- Engage clients in discussions of responses to various meeting formats, application of program
  principles to current circumstances, status of sponsorship relationships, and fellowship-related
  service and social activities.<sup>606</sup>
- Focus on youth and adults with the most severe AOD problems for intensified linkage, monitoring, and support related to their mutual aid involvement.<sup>607</sup>
- Use "systematic encouragement" (call by the client to recovery support group in the presence of the counselor, mutual introduction between the client and group member over the phone to arrange transport to the first meeting, with the same group member calling before the meeting to encourage attendance) rather than passive referral (verbal encouragement to attend and provision of a list of meetings).<sup>608</sup>

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- Encourage sampling of recovery support groups and meeting formats.<sup>609</sup>
- Maintain a list of local recovery support group members willing to transport and guide a client into his or her first meeting experience.<sup>610</sup>
- Assertively linking clients to recovery support groups during treatment, rather than at the end of or following treatment.<sup>611</sup>
- Matching clients to groups based on gender, age, attitude toward spirituality, smoking status, and drug choice.<sup>612</sup>
- Resolve any obstacles to ongoing participation, e.g., transportation, child care. 613
- Host on-site recovery support meetings at treatment facilities.<sup>614</sup>
- Facilitate involvement in activities beyond meeting attendance, e.g., reading literature, getting a sponsor, initiating sober friendships, participating in social events such as dances and parties, service work.<sup>615</sup>
- Improve supportiveness and goal-directedness of organizational work environment.<sup>616</sup>

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**TABLE 9: POTENTIAL RECOVERY-LINKED PERFORMANCE MEASURES** 

PERFORMANCE AREA	SAMPLE RECOVERY-LINKED PERFORMANCE MEASURES
Support Group Availability	Number of local recovery mutual aid societies  Number of local recovery support meetings per week  Number of recovery volunteers
Staff Knowledge of Recovery Support Groups	Percentage of direct service staff who have attended a local recovery support meeting in past 90 days  Documentation of staff training on alternative recovery pathways  Review the clinical chart of each client to verify use of philosophy of choice
Institutional Linkages to Communities of Recovery	Number of meetings between local recovery mutual aid group service committees in past quarter  Number of volunteers from local recovery support groups who have participated in in-treatment client education in the past month
Effectiveness of Linkage Procedures	Percentage of clients who report recovery support group participation 3 months, 6 months, and 12 months following treatment  Number of clients linked to alternative meetings or support societies after exposure to their initial choice

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